



# Siemens at a glance

[www.siemens.com](http://www.siemens.com)

**SIEMENS**

# Key figures

<b>Financial performance measures</b> (in millions of euros, unless otherwise indicated)	<b>FY 2010</b>	<b>FY 2009</b>
New orders (continuing operations)	81,163	78,991
Revenue (continuing operations)	75,978	76,651
Profit Total Sectors	7,789	7,466
Income from continuing operations	4,112	2,457
Return on capital employed (ROCE) (continuing operations) <sup>1</sup>	10.4%	6.1%
Capital structure <sup>2</sup>	0.08	0.31
Free cash flow (continuing operations)	7,111	3,786
Dividend per share (in euros)	2.70 <sup>5</sup>	1.60

## **Employees** (continuing operations)<sup>3</sup>

Total employees worldwide (in thousands) <sup>3</sup>	405	405
Employees in Germany (in thousands) <sup>3</sup>	128	128

## **Research and development**

R&D employees (in thousands) <sup>4</sup>	30.1	31.8
R&D expenditures (in millions of euros)	3,846	3,900
Percentage of total revenue invested in R&D	5.1%	5.1%
Major R&D facilities	178	176

## **Siemens' Environmental Portfolio**

Revenue from Environmental Portfolio (in billions of euros)	27.6	26.8
Annual reduction of greenhouse gas emissions due to products and solutions from Environmental Portfolio, compared to the start of fiscal 2002 (in millions of tons of CO <sub>2</sub> )	267	214

Some of the figures mentioned above are or may be non-GAAP financial measures. For further information please refer to [www.siemens.com/nonGAAP](http://www.siemens.com/nonGAAP).

<sup>1</sup> FY 2010: including (3.6) pp related to impairment charges of €1.204 billion (pre-tax) related to Diagnostics and charges of €460 million (pre-tax) related to the strategic reorientation of Siemens IT Solutions and Services; FY 2009: including (4.6) pp related to impairment charges of €1.850 billion (pre-tax) at NSN

<sup>2</sup> Adjusted industrial net debt/adjusted EBITDA (continuing operations)

<sup>3</sup> As of September 30, 2010 and 2009

<sup>4</sup> Average number of employees in fiscal year

<sup>5</sup> Proposal to the Annual Shareholders' Meeting

## On track for sustainable growth

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Siemens AG (Berlin and Munich) is a global powerhouse in electronics and electrical engineering, operating in the industry, energy and healthcare sectors.

For over 160 years, Siemens has stood for technological excellence, innovation, quality, reliability and internationality. The company is one of the world's largest providers of ecofriendly technologies, generating about €28 billion – more than one-third of its total revenue – with green products and solutions. In fiscal 2010, which ended on September 30, 2010, revenue totaled some €76 billion and net income €4.1 billion. At the end of September 2010, Siemens had around 405,000 employees worldwide.

Further information is available in our Annual Report for 2010 and on our company website at [www.siemens.com](http://www.siemens.com).

# Strategy

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Responsible, excellent and innovative – these are the values that define who we are and what we do. Sustainability in the broad sense – support for long-term environmental, economic and social progress – is the guiding principle of all our actions.

Our company is providing the world with the solutions it needs to master the challenges of demographic change, urbanization, climate change and globalization. To leverage the potential of these megatrends in both traditional and new markets, we've grouped our activities into three Sectors: Industry, Energy and Healthcare.

We're in an excellent competitive position. Many of our businesses are already market and technology leaders. But we don't just want to maintain our position; we want to expand it. That's why we're:

- > focusing on innovation- and technology-driven growth markets
- > strengthening our global presence to be a strong local partner to our customers around the world and
- > teaming up to use the power of Siemens.

One Siemens is the framework for our company's sustainable development and capital-efficient growth. Within this framework, focus areas specify the fields we'll concentrate on in the years ahead. Our overriding aim is to continuously improve our performance vis-à-vis the markets and our competitors while increasing our long-term value.

We want to fully unleash the power of our integrated technology company – for example, by constantly enlarging our Environmental Portfolio and steadily increasing the profit it generates, by continuously expanding our highly diversified service business and by further strengthening our position in the booming markets of the emerging countries.

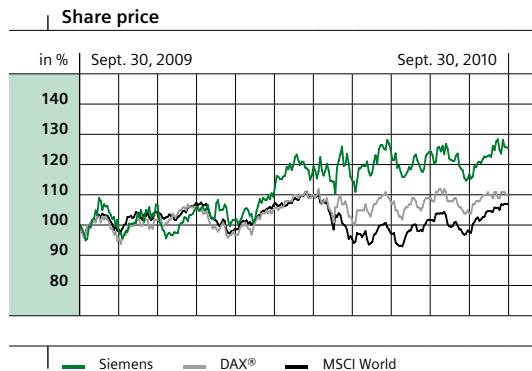
All these strategic factors are combined in our entrepreneurial vision. As a pioneer in electrical engineering, we were a major force in industrialization. It was our pioneering spirit that made us the global powerhouse we are today. And now we're moving ahead to break new ground in energy efficiency, industrial productivity, affordable and personalized healthcare, and intelligent infrastructure solutions – future-oriented fields in which we'll also play a pioneering role.

Further information is available on our company website at [www.siemens.com/strategy](http://www.siemens.com/strategy).

# Siemens stock

Siemens stock performed exceptionally well in fiscal 2010, closing at €77.43 per share on September 30, 2010. This was an increase of 22.4 percent over the closing price a year earlier. For shareholders who reinvested their dividends, the gain amounted to 25.4 percent (fiscal 2009: 1.3 percent). In fiscal 2010, the Siemens share substantially outperformed the German and international stock markets, whose leading indices, the DAX30 and MSCI World, appreciated in the same period

by 9.8 percent and 6.8 percent, respectively. At the Annual Shareholders' Meeting, the Managing Board and the Supervisory Board will propose a dividend payment of €2.70, a substantial increase of €1.10 per share. After three years in which our dividend remained stable despite a weak economic environment, this proposal reflects our improved earnings position in fiscal 2010.



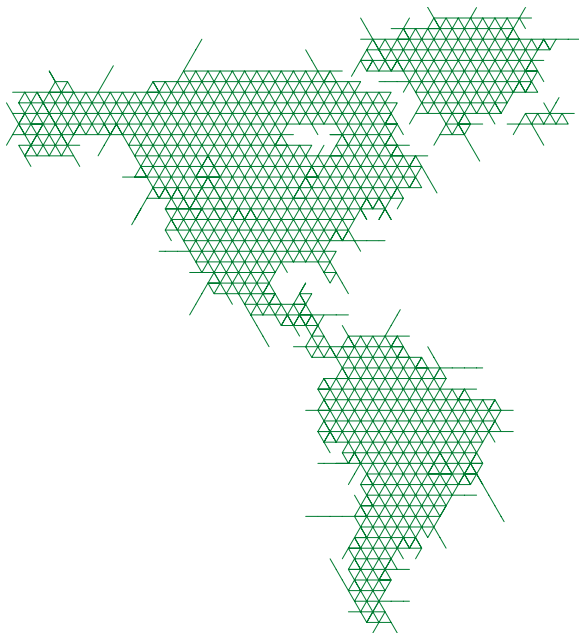
## Stock market information

(in euros, unless otherwise indicated)

	FY 2010 <sup>1</sup>	FY 2009 <sup>1</sup>
<b>Stock price range</b> (Xetra closing prices)		
High	79.37	66.45
Low	60.20	35.52
Year-end	77.43	63.28
Number of shares (year-end, in millions)	914	914
Market capitalization (in millions of euros) <sup>2</sup>	67,351	54,827
Earnings per share – continuing operations	4.54	2.60
Earnings per share <sup>3</sup>	4.49	2.65
Dividend	2.70 <sup>4</sup>	1.60

- 1 Fiscal year from October 1 to September 30
- 2 On the basis of outstanding shares
- 3 On the basis of continuing and discontinued operations
- 4 To be proposed to the Annual Shareholders' Meeting

# Global presence – The cornerstone of competitiveness



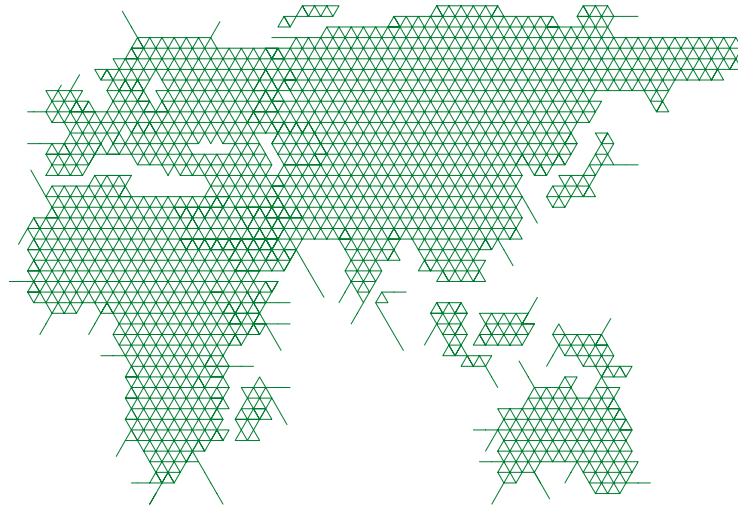
## Americas

		Worldwide share
Revenue (in millions of euros) <sup>2</sup>	20,643	27%
Employees (in thousands) <sup>3</sup>	91	23%
Major R&D facilities <sup>4</sup>	59	33%

## Europe, C.I.S.,<sup>1</sup> Africa, Middle East

		Worldwide share
Revenue (in millions of euros) <sup>2</sup>	41,426	55%
Employees (in thousands) <sup>3</sup>	240	59%
Major R&D facilities <sup>4</sup>	93	52%

1 Commonwealth of Independent States    2 By customer location    3 As of September 30, 2010    4 15 employees or more



### Therein Germany

		Worldwide share
Revenue (in millions of euros) <sup>1</sup>	11,432	15%
Employees (in thousands) <sup>2</sup>	128	32%
Major R&D facilities <sup>3</sup>	49	28%

### Asia, Australia

		Worldwide share
Revenue (in millions of euros) <sup>1</sup>	13,909	18%
Employees (in thousands) <sup>2</sup>	74	18%
Major R&D facilities <sup>3</sup>	26	15%

<sup>1</sup> By customer location    <sup>2</sup> As of September 30, 2010    <sup>3</sup> 15 employees or more

# Research and development

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Innovations are one of the most important pillars of our business success. In fiscal 2010, we invested €3.846 billion in research and development, maintaining our R&D outlays at a high level despite the financial and economic crisis. We developed new key technologies and brought cutting-edge innovations to market readiness. Breakthroughs included the commissioning in China of the world's first high-voltage direct-current transmission system to transport electricity at a voltage of 800 kilovolts, and the market launch of the latest generation of gas turbines in the U.S. When operated in a combined cycle with steam turbines, our new gas turbines achieve a record-breaking efficiency of over 60 percent. By comparison, the average efficiency of combined-cycle power plants in the U.S. is currently less than 40 percent.

These are just two examples of successful innovations from our Environmental Portfolio. Other ecofriendly technologies developed by our researchers include new solutions for smart grids, electric mobility (from drives to rapid battery recharge stations), organic light-emitting diodes, solar energy, CO<sub>2</sub> separation for power plants, and power storage units for

renewable energies. R&D for our Environmental Portfolio focuses primarily on increasing the efficiency of power generation (whether renewable or conventional), low-loss power transmission, the expansion of smart grids, and efficient energy utilization in transportation, industry, building technology and lighting. Our researchers are also working on the further development of water and air pollution controls and drinking water treatment systems that use, for example, new membrane technologies.

In fiscal 2010, products and solutions from our Environmental Portfolio generated revenue of some €28 billion – an increase over fiscal 2009 – and cut our customers' CO<sub>2</sub> emissions by 267 million tons, an amount equal to the total annual CO<sub>2</sub> emissions of New York, Tokyo, London, Hong Kong, Berlin and Rome.

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### **Patents and research expenditures**

Our patent portfolio comprises more than 57,000 patents worldwide. In fiscal 2010, we were No. 3 in Germany, No. 2 in Europe and No. 13 in the U.S. in patent applications. In the same period, our employees submitted around 8,800 invention reports – about 40 per workday.

### **Employees and partnerships**

Siemens has roughly 30,100 R&D employees, of whom 12,800 are in Germany and 17,300 in other countries such as the U.S., China, Austria, India, Slovakia, Switzerland, the UK, Croatia, Sweden, Denmark, the Czech Republic and France. To remain at the cutting edge of innovation, we participate every year in over 1,000 research partnerships with universities, research institutes and industrial partners around the world.

**Corporate Technology (CT), our central research unit,** works hand-in-hand with the R&D teams at our Sectors and Divisions. With major research centers in Germany, the U.S., Austria, Slovakia, Russia, India, China, Japan and Singapore, CT employs over 5,000 people in a worldwide network of innovation.

Corporate Technology conducts research in some 50 technology fields, including materials and microsystems, production processes, security, software and engineering, energy systems and sensors. The unit also develops new solutions for automation, healthcare IT systems and imaging processes, information and communications technologies, and the extraction and processing of raw materials. Reference projects intended to generate new business opportunities in areas of major strategic importance such as electric mobility and smart grids round out CT's technology portfolio. In addition, both CT and the Sectors are developing so-called SMART (simplicity, maintenance-friendly, affordable, reliable and timely-to-market) solutions, some of which are already in use. Geared specifically to local requirements, these solutions – for example, for healthcare applications and decentralized power generation – are designed to make new technologies competitive in low-price markets.

# Siemens innovations – Highlights

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## **1. World's most powerful and ecofriendly gas turbines**

In the U.S., we've successfully launched our latest generation of gas turbines, which achieve a record-setting efficiency of slightly over 60 percent when coupled with steam turbines. This new technology will enable Florida Power & Light to reduce fuel consumption at two of its power plants by one-third and cut CO<sub>2</sub> emissions to less than half their current levels. The U.S. utility will also save about \$1 billion in operating, maintenance and investment costs over the turbines' complete lifecycle.

## **2. Wind turbines from a single cast**

Having installed over 9,000 wind turbines worldwide, we're the market leader in offshore wind power. With a total output of over 11,500 megawatts – of which 1,400 are generated at 16 offshore projects – these turbines are reducing CO<sub>2</sub> emissions by a total of 27 million tons a year. Produced in a single cast and without seams using a patented integral technique, the turbines' blades can withstand wind and weather for more than 20 years, even when located on the high seas.

## **3. Solar power plants**

We're a single-source supplier of all key components for parabolic trough power plant construction and the global market leader in steam turbine generators for solar-thermal power plants. Our offerings include innovative, tried-and-tested large-scale photovoltaic systems as well as services, monitoring and maintenance for solar power systems.

## **4. Electricity highways**

The world's first high-voltage direct-current (HVDC) transmission system to transport electricity at a voltage of 800 kilovolts is now linking hydropower plants in China's Yunnan Province with the megacities of the Pearl River Delta. HVDC technology ensures that transmission losses along the more than 1,400-kilometer route are extremely low – in fact, about 50 percent lower than those of comparable alternating-current systems.

## **5. World's brightest light-emitting diodes**

OSRAM's light-emitting diodes (LEDs) are among the world's brightest and most efficient, slashing energy consumption more than 80 percent compared to conventional light bulbs and lasting between 20 and 50 times longer. LEDs are already used in a wide array of applications – in everything from automobile headlights to building illumination. For example, more than 12,000 high-performance OSRAM LEDs now light up the arch spanning the new stadium in Durban, South Africa. OSRAM is also a technology leader in innovative organic light-emitting diodes (OLEDs) – surface-emitting luminaires that are extremely thin and efficient.

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## **6. Building systems with guaranteed energy savings**

Buildings consume about 40 percent of the world's energy and – due to their heat and power requirements – account for some 21 percent of all greenhouse gas emissions. But significant savings can be achieved through targeted measures. That's why we've introduced energy-saving performance contracting (ESPC). Combining consulting, installation and financing, ESPC requires no upfront investments: costs are amortized within a contractually specified time through energy savings. To date, we've implemented 1,900 ESPC projects worldwide, generating guaranteed energy savings of €2 billion.

## **7. Maximum rail efficiency**

Reaching speeds of up to 350 kilometers an hour, Siemens' Velaro is one of the world's fastest and most efficient trains in series production, consuming only about 0.33 liters of fuel per 100 passenger-kilometers. Velaro trains are already operating successfully in China, Russia and Spain. In Germany, we'll be delivering Velaro D supertrains to rail operator Deutsche Bahn at the end of 2011.

## **8. Filling up with electricity**

Electric cars powered from renewable energy sources are the world's most ecofriendly means of transport. When their batteries are used as temporary energy storage devices, they also help stabilize power grids. We're developing solutions for electric vehicles – for example, electric drives – as well as for the associated power infrastructures, including everything from rapid battery recharge systems and vehicle-to-grid communications technologies to the smart grids themselves.

## **9. Ultrasound breast scanner**

The Acuson S2000 Automated Breast Volume Scanner (ABVS) – an advanced ultrasound system that generates and analyzes complete 3D images of the breast – is ideally suited for imaging patients with dense breast tissue. Over 100 Acuson S2000 ABVS systems have already been installed in hospitals and doctors' offices worldwide.

## **10. Robotic technology for medical imaging**

Our Artis zeego family of angiography imaging systems employs robotic technology to enhance imaging capabilities through virtually unrestricted C-arm positioning, making it easier than ever to acquire multi-angle images of tumors and blood vessels, for example.

## Industry Sector

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Our Industry Sector is one of the world's leading suppliers of manufacturing, transportation, building and lighting systems. By continuously optimizing productivity, efficiency and flexibility, we're increasing the economic and environmental competitiveness of our customers in the industry and infrastructure segments.

Further information is available at [www.siemens.com/industry](http://www.siemens.com/industry).

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### Key figures for fiscal 2010

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Total revenue (in millions of euros)	34,869
New orders (in millions of euros)	34,908
Profit (in millions of euros)	3,478
Profit margin	10.0%
Employees (in thousands) <sup>1</sup>	204

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<sup>1</sup> As of September 30, 2010

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### **Industry Automation**

Fast, flexible, efficient: we offer our customers a unique combination of automation technologies and industrial software spanning the entire value chain – from product design to service. Our portfolio enables industry customers to slash time-to-market by up to 50 percent.

[www.siemens.com/ar/industry-automation](http://www.siemens.com/ar/industry-automation)

### **Drive Technologies**

Productivity, energy efficiency and reliability are our customers' key requirements. And as the world's No. 1 supplier of products, end-to-end systems, applications and services for complete power trains and for all industry segments, we have the solutions they need.

[www.siemens.com/ar/drive-technologies](http://www.siemens.com/ar/drive-technologies)

### **Building Technologies**

We're the preferred partner when it comes to maximizing energy efficiency in buildings and protecting people and infrastructures. Our portfolio comprises products, solutions and services for building automation, fire safety, security and power distribution.

[www.siemens.com/ar/building-technologies](http://www.siemens.com/ar/building-technologies)

### **OSRAM**

We're an expert partner offering customers energy-saving lighting solutions for all areas of modern life. Our portfolio includes not only lamps and optoelectronic semiconductor light sources like light-emitting diodes (LEDs), LED systems and LED luminaires but also electronic control gear and light management systems.

[www.siemens.com/ar/osram](http://www.siemens.com/ar/osram)

### **Industry Solutions**

We're a leading provider of solutions and services for industrial plants and infrastructure systems, helping customers increase their competitiveness across entire lifecycles and offering attractive solutions in the areas of energy efficiency, pollution control and water management.

[www.siemens.com/ar/industry-solutions](http://www.siemens.com/ar/industry-solutions)

### **Mobility**

By networking transportation systems more effectively, our integrated solutions for intermodal transport, traffic management, postal automation and airport logistics are making the movement of people and goods more efficient and ecofriendly.

[www.siemens.com/ar/mobility](http://www.siemens.com/ar/mobility)

## Energy Sector

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Our Energy Sector is one of the world's leading suppliers of a wide range of products, solutions and services in the field of energy technology. We enable customers to generate, transmit and distribute electrical power at the highest levels of efficiency. We also help them produce, convert and transport the primary fuels oil and gas. We're the only manufacturer worldwide with knowhow, products, solutions and key components spanning the entire energy conversion chain. Our exceptional solutions expertise is particularly striking in the area of interfaces: for example, in plant-to-grid connections, grid integration technologies and smart distribution systems linking grids to consumers.

Further information is available at [www.siemens.com/energy](http://www.siemens.com/energy).

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### Key figures for fiscal 2010

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Total revenue (in millions of euros)	25,520
New orders (in millions of euros)	30,122
Profit (in millions of euros)	3,562
Profit margin	14.0%
Employees (in thousands) <sup>1</sup>	88

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<sup>1</sup> As of September 30, 2010

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### **Oil & Gas**

We offer customers in the oil and gas, process and energy supply industries a wide portfolio of products and solutions for the ecofriendly and resource-saving utilization of energy in areas such as the production and processing of oil and gas and the energy-efficient generation of electricity.

[www.siemens.com/ar/oil-and-gas](http://www.siemens.com/ar/oil-and-gas)

### **Fossil Power Generation**

Our innovative technologies generate more electricity from less fuel. We boost the efficiency of coal- and gas-based electricity production and provide technologies for low-carbon fossil power generation.

[www.siemens.com/ar/fossil-power-generation](http://www.siemens.com/ar/fossil-power-generation)

### **Renewable Energy**

We're steadily expanding our position in the dynamic renewables market – with innovative wind turbines that rank among the most reliable in the world, with large-scale photovoltaic projects and with leading-edge technologies for solar-thermal power plants.

[www.siemens.com/ar/renewable-energy](http://www.siemens.com/ar/renewable-energy)

### **Energy Service**

Our broad spectrum of innovative products and services ensures plant reliability, improved efficiency and optimal environmental performance for our customers' operating plant assets in the oil and gas, industrial processing and heat and power generation industries, enabling them to gain the maximum benefit from their investments.

[www.siemens.com/ar/energy-service](http://www.siemens.com/ar/energy-service)

### **Power Transmission**

Leveraging our innovative strengths in low-loss power transmission, reliable switchgear and transformers, and advanced power transmission systems, we enable customers to transmit power – for example, green electricity from renewable energy sources like offshore wind farms – safely and efficiently.

[www.siemens.com/ar/power-transmission](http://www.siemens.com/ar/power-transmission)

### **Power Distribution**

The prerequisite for sustainable energy management, our smart grid technologies increase the efficiency of energy systems. We offer innovative medium-voltage components and systems, solutions for energy automation and services for electrical systems and networks.

[www.siemens.com/ar/power-distribution](http://www.siemens.com/ar/power-distribution)

## Healthcare Sector

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Our Healthcare Sector is one of the world's largest providers to the healthcare industry. We specialize in medical solutions based on our core competencies and innovative strengths: on the one hand, diagnostic systems and therapeutic technologies; and on the other, knowledge processing – including information technology and systems integration. Our acquisitions in the field of laboratory diagnostics have made us the first integrated healthcare company to combine imaging systems, laboratory diagnostics, treatment solutions and healthcare IT – rounded off by consulting and services. To leverage our market and growth potentials even further, we're reorganizing our activities into four Divisions: Imaging & Therapy Systems, Clinical Products, Diagnostics and Customer Solutions. In the future, our hearing instruments business will be operated as a separate unit. Further information is available at [www.siemens.com/healthcare](http://www.siemens.com/healthcare).

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### Key figures for fiscal 2010

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Total revenue (in millions of euros)	12,364
New orders (in millions of euros)	12,872
Profit (in millions of euros)	748
Profit margin	6.1%
Employees (in thousands) <sup>1</sup>	49

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<sup>1</sup> As of September 30, 2010

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### **Imaging & IT\***

Our innovative imaging systems are routinely used in hospitals and doctors' offices, where they support physicians in early disease detection, reliable diagnosis, effective treatment and patient-friendly follow-up care. Our advanced IT solutions – ranging from image review and distribution to the management of entire data sets – is helping make healthcare more patient-oriented, open and transparent. Workflows can now be designed more efficiently, cutting costs in the process.

[www.siemens.com/ar/imaging-and-it](http://www.siemens.com/ar/imaging-and-it)

### **Workflow & Solutions\***

Our aim is to accelerate the accurate diagnosis of the most common diseases and establish new worldwide standards for their treatment. We leverage our broad portfolio of products and services to develop integrated solutions that increase the clinical and economic value of our individual offerings. Reflecting the local focus of healthcare delivery, we provide customers with solutions tailored to their specific needs.

[www.siemens.com/ar/workflow-and-solutions](http://www.siemens.com/ar/workflow-and-solutions)

### **Diagnostics\***

Committed to advancing patient care, we support clinicians in diagnosing disease, managing patient conditions and monitoring medical therapies. Our work helps improve healthcare quality and reduce treatment costs through early diagnosis.

[www.siemens.com/ar/diagnostics](http://www.siemens.com/ar/diagnostics)

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\* Sector structure as of September 30, 2010

## Equity Investments

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In addition to the Industry, Energy and Healthcare Sectors, our portfolio includes the equity investments Nokia Siemens Networks and BSH Bosch und Siemens Hausgeräte GmbH.

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### **Nokia Siemens Networks (NSN)**

We're a leading global enabler of telecommunications services. With our focus on innovation and sustainability, we provide a complete portfolio of mobile, fixed and converged network technology as well as professional services, including consulting and systems integration, deployment, maintenance and managed services. We're committed to increasing the energy efficiency of our GSM/EDGE and WCDMA/HSPA base stations by up to 40 percent by 2012, compared to 2007.

[www.siemens.com/ar/nsn](http://www.siemens.com/ar/nsn)

### **BSH Bosch und Siemens Hausgeräte GmbH (BSH)**

As the world's third-largest appliance maker, we develop and manufacture innovative, extremely energy-efficient household appliances that conserve natural resources and offer unique advantages over the products of our competitors worldwide.

[www.siemens.com/ar/bsh](http://www.siemens.com/ar/bsh)

# Cross-Sector Businesses

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**Our Cross-Sector Businesses – Siemens IT Solutions and Services and Siemens Financial Services\* – specialize in solutions for the entire IT service chain and in company financing, respectively.**

## **Siemens IT Solutions and Services**

As a leading European IT service provider with a global presence, we're rigorously oriented toward the specific requirements of the worldwide IT market. Our solutions and services enable customers in both the private and public sectors to create value through IT. From consulting and systems integration to the management of IT infrastructures, we're a single-source supplier for the entire IT service chain.

[www.siemens.com/ar/it-solutions](http://www.siemens.com/ar/it-solutions)

## **Siemens Financial Services\***

With financing playing an ever-greater role in facilitating investments in energy, industry and healthcare technologies, customized financial solutions are becoming an increasingly vital competitive factor for Siemens – particularly when it comes to acquiring new customers. We provide Siemens and business-to-business customers worldwide with capital and services for infrastructure, equipment and operations.

[www.siemens.com/ar/finance](http://www.siemens.com/ar/finance)

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\* As of October 1, 2010: Financial Services

# Cross-Sector Services

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Our Cross-Sector Services include the office and commercial real estate business of Siemens Real Estate.

## **Siemens Real Estate**

We're responsible for all of Siemens' real estate activities worldwide – managing our company's real estate portfolio, operating its real estate holdings and overseeing their utilization, providing real-estate-related services and implementing all construction projects company-wide in order to guarantee that resource use is sustainable and as cost-effective, transparent and efficient as possible.

[www.siemens.com/ar/sre](http://www.siemens.com/ar/sre)

# Financial calendar<sup>1</sup>

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First-quarter financial report	<b>Jan. 25, 2011</b>
Annual Shareholders' Meeting – Olympiahalle, Munich, 10:00 a.m.	<b>Jan. 25, 2011</b>
Ex-dividend date	<b>Jan. 26, 2011</b>
Second-quarter financial report and Semiannual Press Conference	<b>May 4, 2011</b>
Third-quarter financial report	<b>July 28, 2011</b>
Preliminary figures for fiscal 2011/Press conference	<b>Nov. 10, 2011</b>
Annual Shareholders' Meeting for fiscal 2011	<b>Jan. 24, 2012</b>

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<sup>1</sup> Provisional. Updates will be posted at [www.siemens.com/financial-calendar](http://www.siemens.com/financial-calendar).

# Information resources

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## Further information on the contents of this brochure is available at:

Address      Siemens AG  
                 Wittelsbacherplatz 2  
                 80333 Munich  
                 Germany  
Phone        + 49 89 636-33443 (Media Relations)  
                 + 49 89 636-32474 (Investor Relations)  
Fax            + 49 89 636-30085 (Media Relations)  
                 + 49 89 636-32830 (Investor Relations)  
E-mail        press@siemens.com  
                 investorrelations@siemens.com

Information on research, development and innovation at Siemens is available at [www.siemens.com/innovation](http://www.siemens.com/innovation).

The company publication *Pictures of the Future: The Magazine for Research and Innovation* can be ordered free of charge at [www.siemens.com/pof](http://www.siemens.com/pof).

The Siemens Annual Report for 2010 can be downloaded in English and German at [www.siemens.com/annual-report](http://www.siemens.com/annual-report) and [www.siemens.com/geschaeftsbericht](http://www.siemens.com/geschaeftsbericht).

## Copies of the Annual Report are also available from:

E-mail        siemens@bek-gmbh.de  
Internet      [www.siemens.com/order-annualreport](http://www.siemens.com/order-annualreport)  
Phone        + 49 7237 480024  
Fax            + 49 7237 1736

## Siemens employees may obtain copies from: LZF, Fürth-Bislohe

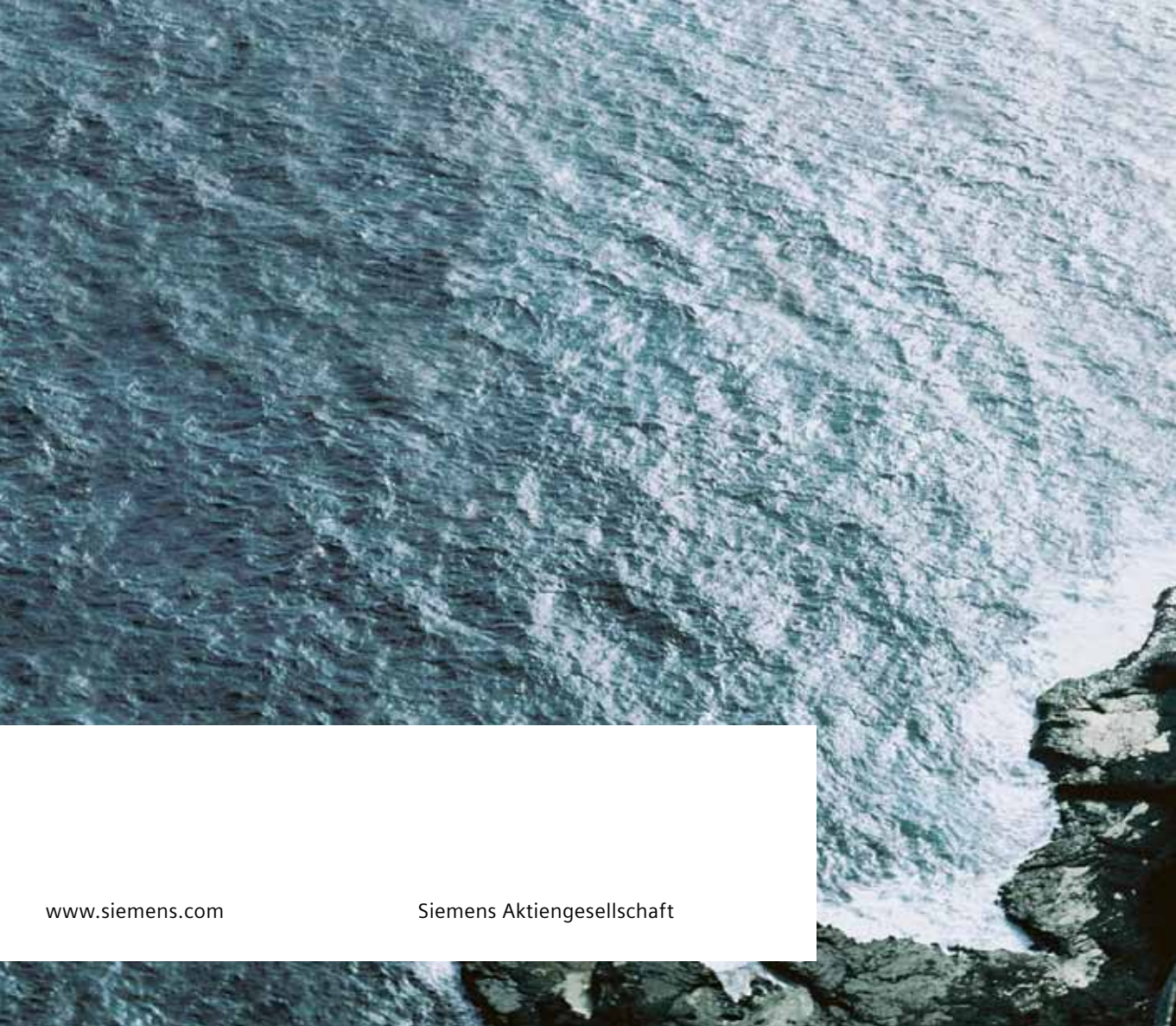
Intranet      <https://c4bs.gss.siemens.com>  
Fax            + 49 911 654-4271  
English       Order no. A19100-F-V83-X-7600  
German       Order no. A19100-F-V83  
French        Order no. A19100-F-V83-X-7700  
Spanish       Order no. A19100-F-V83-X-7800

Employees should be sure to include their postal address and complete order data (Org-ID and cost center information).

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